Summary of Pappas Consulting Group’s “Blueprint” Report

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What the “Blueprint” is:

• The beginning of a multi-year planning process

• An independent report of the Pappas Group:
  – Extensive experience advising university systems, including UNC, UC, NJ, SUNY

• Commissioned and privately funded by the Board of Governors
Why Now?

• Current structure dates to 1956
• Community college system
• USF and FIU
• Foundation for UNF, UWF, FAU, and UCF
Will 1956 structure meet 2026 needs?

- **Access:** 50,000+ new students in next six years alone—more certain to follow
- **Capacity:** 5 universities have more than 35,000 students
- **Quality:** students graduate into a global labor market
“Blueprint” observation: uncertain demand

- Population growth may be slowing
- Changing age distribution and ethnic composition
- Achievement gaps threaten state’s progress
“Blueprint” observation: the unclean slate

• Planning without implementing
• Implementing without planning
• Community college and university “mission leap”
• Governance “mire”
• Resource constraints
“Blueprint” recommendation: bachelor-focused college system

- Any SUS institution that opts in
- Any community college or independent institution that meets certain criteria and opts in
- Large existing SUS branch campuses
- Last resort: new campuses
“Blueprint” recommendation: revised funding approach

• “New Covenant” between Board of Governors and Legislature
• Predictable funding with incentives
  – Budgets linked to missions
  – Graduation component in funding formula
  – Supplements for high-cost programs
  – Student aid targeted to state priorities
“Blueprint” recommendation: use distance learning and private colleges

- Board of Advisors for distance education
- Expand on current collaborations
- Establish e-learning tuition rate

- Include independent colleges in key initiatives, such as forgivable loans and distance learning
ForwardByDesign: Next Steps

- Public hearing February 27 in Orlando
- Website: www.flbog.org/ForwardByDesign/
  - Online survey
  - Blog
  - Email