

Hit the Ground-Running

(Would need considerable input/modification from University community)

Vision: A leading student-centered urban public research university that is locally and globally engaged.

Operational

Statement: As an anchor public institution in South Florida, FIU is committed to providing quality learning, state-of-the-art research and creative activity, and problem-solving engagement.

1. Revitalize and expand financial base

- a. Launch a *four-front funding offensive*: private, state, federal, and local*
- b. Energize, grow, and focus alumni network around fund-raising and student placement
- c. Improve efficiency, accountability, compliance, shared services and sustainability
- d. Expand need-based financial aid to ensure affordability and access

2. Achieve results-oriented student-centered academic excellence

- a. Expand minority pre-college programs to ensure readiness for FIU
- b. Enhance learning through new courses, expanded short-term study abroad, select three-year degree programs, expanded student internships with local and global companies and non-profits
- c. Recognize and support innovative technology-enhanced undergraduate and graduate faculty instruction
- d. Raise the six-year graduation rate into top quartile of public urban universities – special emphasis on time to degree, full-time grad rates, minority graduation rate disparities

3. Enhance quality and impact of research and creative initiatives

- a. Aggressively seek job creation and commercialization for University research initiatives
- b. Focus and expand research funding around strategic University priorities through multidisciplinary teams of university and community experts (e.g. environmental faculty work more closely with South Florida Water Management District)
- c. Grow and link research to local economic development and problem-solving emphasis on community priorities (e.g. reducing health disparities and environmental hazards in low-income neighborhoods)

4. Engage the community

- a. Tie instructional and creative initiatives to local needs and long-term community priorities – especially in the professional schools (e.g. more FIU engagement in failing schools in Miami Dade County; expanded partnerships/common planning in the arts)
- b. Improve neighborhood health in partnership with community health care agencies
- c. Create a public-private high tech corridor focused on biomedical, alternative energy and environmental preservation to enhance employment generation and retention

* Private— \$750 m. campaign, triple endowment; state—stabilize and grow revenue base; federal— enhance competitiveness with NIH, NSF, DOD, Energy, HUD; local— partnerships with DCPS, Public Health Trust, South Florida Water Management, Children’s Trust, Urban League, University of Miami, Miami Dade College, Cities of Sweetwater and North Miami.